Duluth Airport Authority 2021 1st Quarter Financial Update

May 18<sup>th</sup>, 2021





#### **Duluth Airport Authority**

### DAA Board Packet Budget vs. Actual Summary

### From Jan 2020 to Adjust 2020

						Total Budge
	-	-				(Jan 2020
2019)	2020)	2020)	Budget	Year	Budget	Adjust 2020
				(4.400.000)		
, ,				• • •	• • •	, ,
6,492,418	4,701,691	6,089,462	77.21%	(1,790,727)	(1,387,771)	6,089,462
40,263	37,238	33,540	111.03%	(3,026)	3,698	33,540
2,219,961	2,238,775	2,408,510	92.95%	18,813	(169,735)	2,408,510
1,684,506	1,688,643	1,843,702	91.59%	4,138	(155,059)	1,843,702
562,182	503,695	606,835	83.00%	(58,487)	(103,140)	606,83
4,506,912	4,468,351	4,892,587	91.33%	(38,562)	(424,237)	4,892,58
1,985,506	233,341	1,196,875	19.50%	(1,752,165)	(963,534)	1,196,87
685,466	325,183	610,880	53.23%	(360,283)	(285,697)	610,880
685,466	325,183	610,880	53.23%	(360,283)	(285,697)	610,880
		·			,	
303,978	274,455	354,455	77.43%	(29,523)	(80,000)	354,45
	• • • • • • • • • • • • • • • • • • • •		77.43%	(29,523)		354,45
					***************************************	256,42
5,861,285	1,736,861					(5,826,484
	Prior Year Actual (Jan 2019 - Adjust 2019 ) 3,418,645 1,606,641 1,467,133 6,492,418 6,492,418 40,263 2,219,961 1,684,506 562,182 4,506,912 1,985,506 685,466 685,466 685,466 303,978 303,978 303,978 381,488 2,366,994 13,570,891 (10,076,599)	Prior Year      Current Year        Actual (Jan      Actual (Jan        2019 - Adjust      2020 - Adjust        2019 )      2020 )        3,418,645      1,925,842        1,606,641      1,454,040        1,467,133      1,321,809        6,492,418      4,701,691        6,492,418      4,701,691        6,492,418      4,701,691        40,263      37,238        2,219,961      2,238,775        1,684,506      1,688,643        562,182      503,695        4,506,912      4,468,351        1,985,506      233,341        685,466      325,183        685,466      325,183        303,978      274,455        303,978      274,455        303,978      274,455        381,488      50,728        2,366,994      284,068        13,570,891      12,555,596        (10,076,599)      (11,102,803)	Prior Year      Current Year      Budget        Actual (Jan      Actual (Jan Amount (Jan        2019 - Adjust      2020 - Adjust      2020 - Adjust        2019 )      2020 )      2020 )      2020 )        3,418,645      1,925,842      3,061,031        1,606,641      1,454,040      1,534,533        1,467,133      1,321,809      1,493,899        6,492,418      4,701,691      6,089,462        40,263      37,238      33,540        2,219,961      2,238,775      2,408,510        1,684,506      1,688,643      1,843,702        562,182      503,695      606,835        4,506,912      4,468,351      4,892,587        1,985,506      233,341      1,196,875        685,466      325,183      610,880        685,466      325,183      610,880        685,466      325,183      610,880        303,978      274,455      354,455        303,978      274,455      354,455        381,488      50,728      256,425        2,366,994      284,068      1,453,30	Prior Year      Current Year      Budget Actual (Jan      Actual (Jan Amount (Jan 2019 - Adjust 2020 - Adjust 2020 - Adjust 2020 )      % of Budget        3,418,645      1,925,842      3,061,031      62.91%        1,606,641      1,454,040      1,534,533      94.75%        1,467,133      1,321,809      1,493,899      88.48%        6,492,418      4,701,691      6,089,462      77.21%        6,492,418      4,701,691      6,089,462      77.21%        40,263      37,238      33,540      111.03%        2,219,961      2,238,775      2,408,510      92.95%        1,684,506      1,688,643      1,843,702      91.59%        562,182      503,695      606,835      83.00%        4,506,912      4,468,351      4,892,587      91.33%        1,985,506      233,341      1,196,875      19.50%        685,466      325,183      610,880      53.23%        303,978      274,455      354,455      77.43%        303,978      274,455      354,455      77.43%        303,978      274,455      354,455      77.43%	Prior Year      Current Year      Budget Actual (Jan      Xatual (Jan Amount (Jan 2019 - Adjust 2019 )      Variance 2020 - Adjust 2020 )      Variance 2020 )        3,418,645      1,925,842      3,061,031      62.91% (1,492,803)        1,606,641      1,454,040      1,534,533      94.75% (152,601)        1,467,133      1,321,809      1,493,899      88.48% (145,323)        6,492,418      4,701,691      6,089,462      77.21% (1,790,727)        6,492,418      4,701,691      6,089,462      77.21% (1,790,727)        6,492,418      4,701,691      6,089,462      77.21% (1,790,727)        40,263      37,238      33,540      111.03% (3,026)        2,219,961      2,238,775      2,408,510      92.95% 18,813        1,684,506      1,688,643      1,843,702      91.59% 4,138        562,182      503,695      606,835      83.00% (58,487)        4,506,912      4,468,351      4,892,587      91.33% (38,562)        1,985,506      233,341      1,196,875      19.50% (1,752,165)        685,466      325,183      610,880      53.23% (360,283)        303,978      274,455 <td< td=""><td>Prior Year      Current Year      Budget Actual (Jan      Variance Actual (Jan      Variance Actual (Jan      Variance Month      Variance % of from Prior      Variance From Budget        2019 - Adjust      2020 - Adjust 2020 - Adjust      2020 )      2020 )      Budget      Year      Budget        3,418,645      1,925,842      3,061,031      62.91% (1,492,803) (1,135,189)      Budget      State        3,418,645      1,925,842      3,061,031      62.91% (1,492,803) (1,135,189)      I,1606,641      1,454,040      1,534,533      94.75% (152,601)      (80,493)        1,467,133      1,321,809      1,493,899      88.48% (145,323) (172,090)      6,492,418      4,701,691      6,089,462      77.21% (1,790,727) (1,387,771)        6,492,418      4,701,691      6,089,462      77.21% (1,790,727) (1,387,771)      40,263      37,238      33,540      111.03% (3,026)      3,698        2,219,961      2,238,775      2,408,510      92.95%      18,813      (169,735)        1,684,506      1,688,643      1,843,702      91.59%      4,138      (155,059)        562,182      503,695      606,835      83.00%      (58,487)      (</td></td<>	Prior Year      Current Year      Budget Actual (Jan      Variance Actual (Jan      Variance Actual (Jan      Variance Month      Variance % of from Prior      Variance From Budget        2019 - Adjust      2020 - Adjust 2020 - Adjust      2020 )      2020 )      Budget      Year      Budget        3,418,645      1,925,842      3,061,031      62.91% (1,492,803) (1,135,189)      Budget      State        3,418,645      1,925,842      3,061,031      62.91% (1,492,803) (1,135,189)      I,1606,641      1,454,040      1,534,533      94.75% (152,601)      (80,493)        1,467,133      1,321,809      1,493,899      88.48% (145,323) (172,090)      6,492,418      4,701,691      6,089,462      77.21% (1,790,727) (1,387,771)        6,492,418      4,701,691      6,089,462      77.21% (1,790,727) (1,387,771)      40,263      37,238      33,540      111.03% (3,026)      3,698        2,219,961      2,238,775      2,408,510      92.95%      18,813      (169,735)        1,684,506      1,688,643      1,843,702      91.59%      4,138      (155,059)        562,182      503,695      606,835      83.00%      (58,487)      (

• This report is based on an allocated budget, which is seasonally adjusted. At year-end DAA had a negative variance budget vs actual of over 1.1M.

• CARES Funds requests through the period of December were 3.9M which produces a positive variance of over 2.7M.

- The largest variance from budget in revenues comes from a reduction in concession revenues due to COVID and decreased passengers. Revenue is over 1.3M under budget. Revenue is likely still overstated due to the recording of Minimum Annual Guarantees for concessionaires. Rental car unpaid minimum annual guarantees were in the amount of \$203k. Reducing this revenue out puts revenue at over \$1.5M under budget.
- The from budget in expenses comes decreased services and charges as well as personnel costs and supplies. Essential spending was implemented which helped in the decrease of expenses. There were decreased overtime as well as delays in hiring which also contributed to the reduced spending. Expenses are about 424k under budget.
- Non-operating income is down due to decreased PFC collections while expenses are down due budgeted line of credit interest which hasn't been utilized for a total negative variance of just over 205k.

### Duluth Airport Authority DAA Board Packet Budget vs. Actual Summary Jan - March 2021

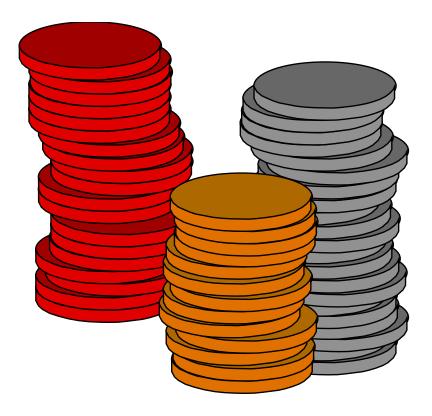
Jč	an - March 202						
	Unaudited						
	Prior Year	Current	Budget				
	Actual (Jan	Year Actual	Amount		Variance	Variance	Total Budget
	2020 - Mar	(Jan 2021 -	(Jan 2021 -	% of	from Prior	From	(Jan 2021 -
Financial Row	2020)	Mar 2021)	Mar 2021)	Budget	Year	Budget	Adjust 2021)
Ordinary Income/Expense							
Income							
Non-Aeronautical Revenue	732,063	798,249	492,261	162.16%	66,185	305,988	1,865,240
Non-Passenger Aeronautical Revenue	368,241	353,503	352,908	100.17%	(14,738)	595	1,455,426
Passenger Airline Aeronautical Revenue	354,346	335,018	312,629	107.16%	(19,328)	22,389	1,281,878
Total - Income	1,454,650	1,486,770	1,157,798	128.41%	32,120	328,972	4,602,544
Gross Profit	1,454,650	1,486,770	1,157,798	128.41%	32,120	328,972	4,602,544
Expense							
Miscellaneous Expenses	16,866	9,680	8,060	120.11%	(7,186)	1,620	32,660
Personnel Compensation & Benefits	512,914	493,448	569,233	86.69%	(19,466)	(75,785)	2,460,392
Services and Charges	489,782	474,049	501,329	94.56%	(15,733)	(27,279)	1,877,099
Supplies	183,983	263,539	148,512	177.45%	79,556	115,027	574,230
Total - Expense	1,203,545	1,240,716	1,227,133	101.11%	37,171	13,583	4,944,381
Net Ordinary Income	251,105	246,054	(69,336)	-354.87%	(5,051)	315,390	(341,838)
Other Income and Expenses							
Other Income							
Non-Operating Revenue	170,272	97,336	85,046	114.45%	(72,936)	12,289	365,939
Total - Other Income	170,272	97,336	85,046	114.45%	(72,936)	12,289	365,939
Other Expense							
Non-Operating Expense	68,614	62,161	82,161	75.66%	(6,453)		328,644
Total - Other Expense	68,614	62,161	82,161	75.66%	(6,453)		328,644
Net Other Income	101,658	35,175	2,885	1,219.08%	(66,484)	32,289	37,295
Net Income Exclusive of Project Expenses, Depreciation & Amortization	352,764	281,229		-423.22%	(71,535)	347,679	(304,543)
Projects/Grants	(3,154,534)	(2,500,916)	2,222,000	-112.55%	653,618	(4,722,916)	8,888,000
Depreciation & Amortization	(2,789,150)	0	(2,513,843)	0.00%	2,789,150	2,513,843	(10,055,370)
Net Income	(5,590,920)	(2,219,688)	(358,293)	619.52%	3,371,233	(1,861,395)	(1,471,913)

• This report is based on an allocated budget, which is seasonally adjusted. At this time the DAA is at a positive variance budget vs actual of over 347k.

• The positive variance is inflated due to the MAG reconciliation for the parking lot of \$330,923.82. Taking this out we would have a positive variance of nearly \$17k.

- No CARES or CRSSA expense reimbursements have been requested in 2021.
- The results of this report are expected to change slightly with audit adjustments as well as delayed revenue and expense postings.
- The largest variance from budget in revenues comes the parking concession while other concessions are very close to budget. Non-passenger aeronautical revenue is only ~\$600 off from budget and passenger airline aeronautical revenue is over budget due to increased landing fees of \$22k.
- The largest variance from budget in expenses come from the boiler replacement project, this will be rectified when capitalized to be removed from operating expenses in future financial updates. Expenses are over \$13k over budget.
- Non-operating income is close to budget with PFCs coming in higher than expected, while expenses are down due budgeted line of credit interest which hasn't been utilized for a total positive variance vs budget of over \$32k.

# Revenues



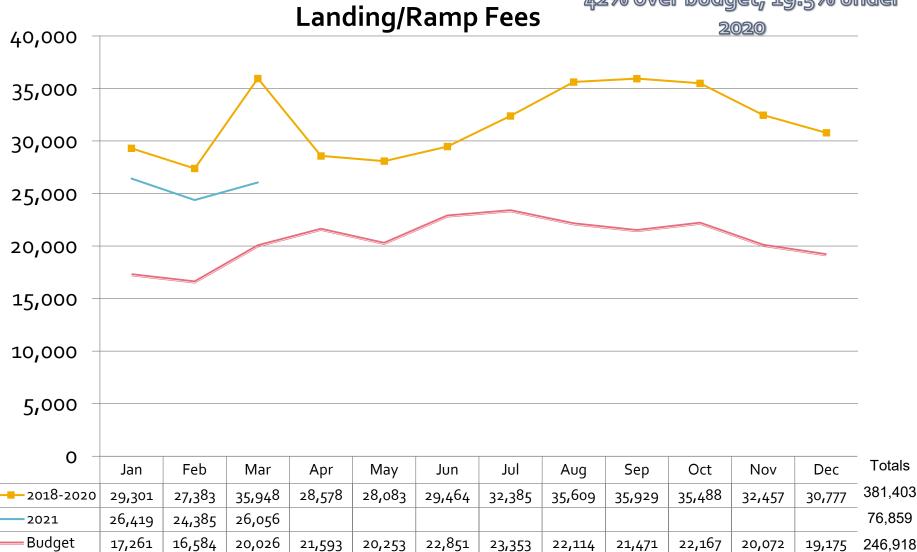


### Non-Aeronautical Revenue Concessions Excluding MAG Reconciliations



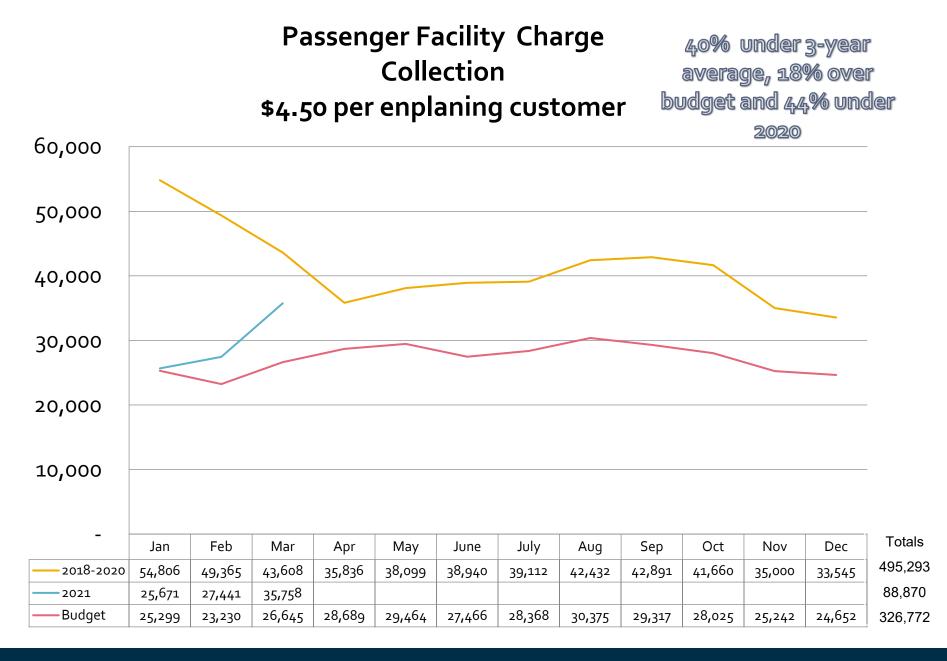


17% under the 3-yr average, 42% over budget, 19.5% under



F

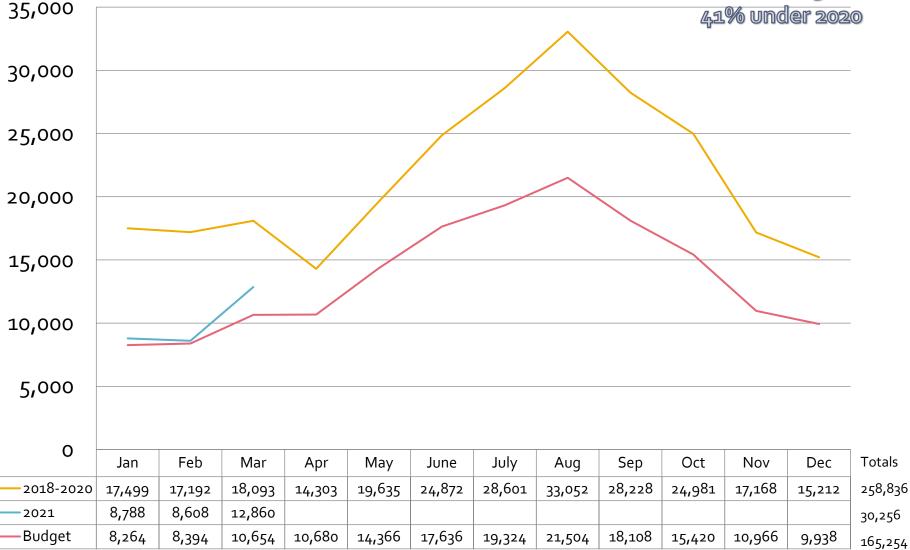






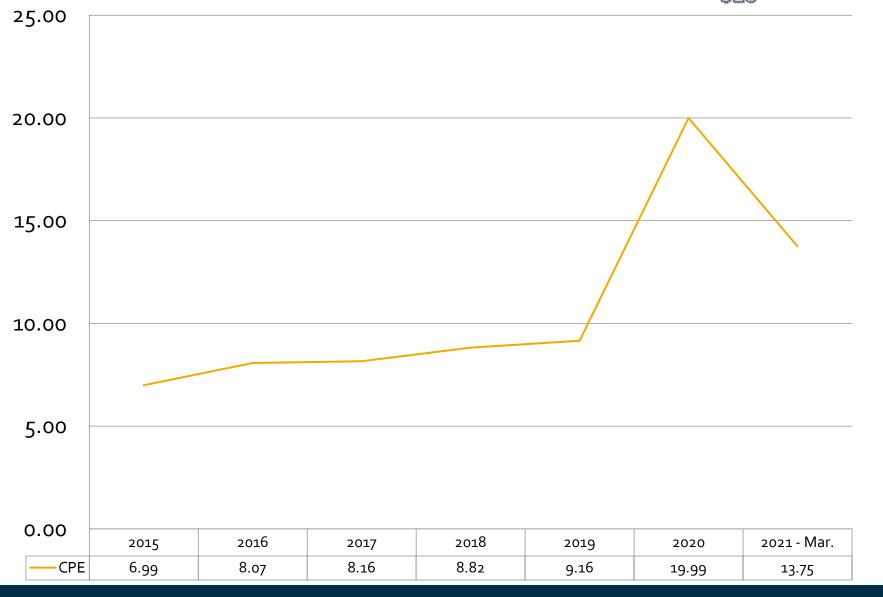
## Customer Facility Charge Collection \$4/day up to 4 days on Auto Rental

43% under the 3yr avg., 11% over budget and





## **DLH CPE History**







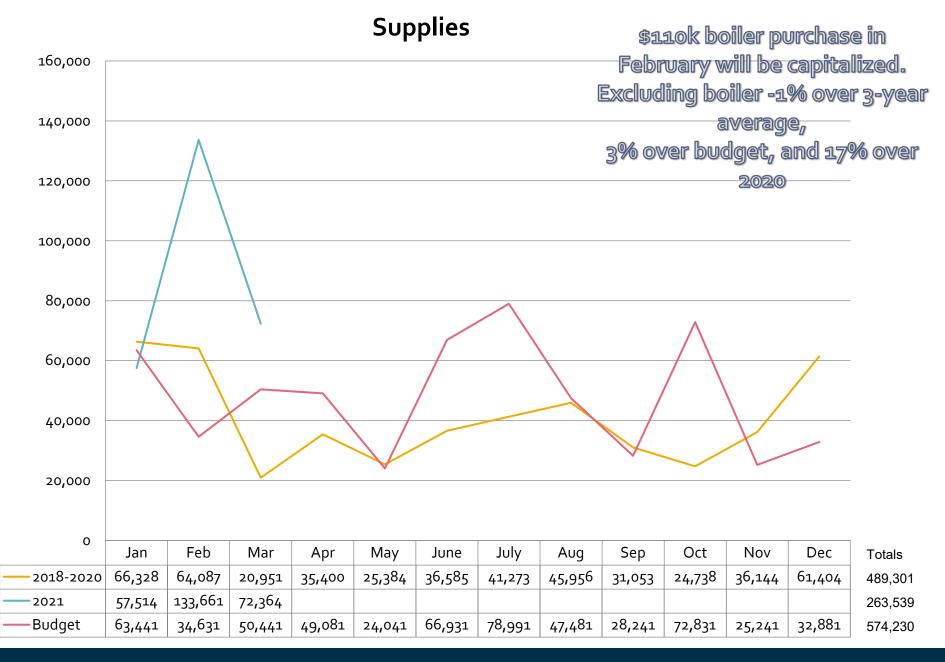
# **Operating Expenditures**



## Personnel Compensation & Benefits 2% over 3 year average, 13% under budget and ~4% under 2020

250,00	0		~											
200,00	0		F											
150,00	0													
100,00	0													
50,00	0													
	0	Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Oct	Nov	Dec	Totals
2018-	2020	138,486	171,753	173,136	163,536	198,529	177,380	162,207	164,678	162,448	186,240	208,388	218,537	2,125,319
2021		117,434	184,245	191,769										493,448
Budge	et	158,104	214,997	196,132	196,032	253,251	178,168	177,068	182,952	183,052	182,952	258,810	278,874	2,460,392

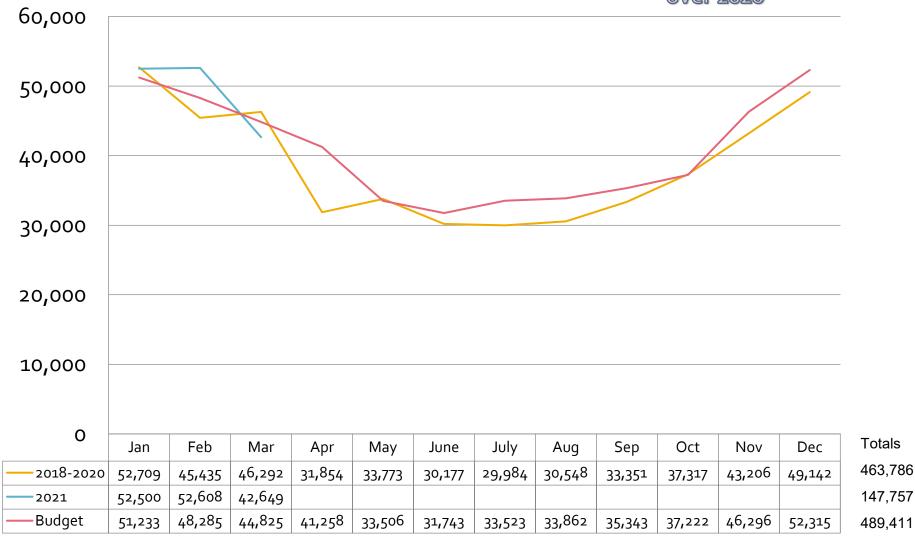






## Utilities

### 2% over 3-year average, 2% over budget and 2% over 2020





# **Executive Summary Jan-Mar.**

- Revenues: 128% of budget/99% less
  MAG Reconciliation (330,923.82)
  - Non-Aero Rev: 162% of budget/95% less
    MAG Recon
    - Concessions: 261.86% of budget/91% less
      MAG Recon
  - Non-Passenger Rev:100% of budget
    - Concessions: 113% of budget
  - Passenger Airline Revenue: 107% of budget
    - Landing Fees: 158% of budget
- Expenses: 101% of budget
  - Personnel Comp & Ben (including retirees):
    87% of budget
  - Communications and Technology: 146% of

budget

- Repairs & Maint: 111% of budget
- Supplies: 177% of budget/103% less boiler of 110k
- Cash Flow:
  - DAA staff has reserved CARES funds for reimbursement until CRRSA grants were received to determine best use of funds. Staff will begin making debt service payments and requesting operating reimbursements within the next couple of months





## **Long-Term Liabilities**

					City Loan 2 - GO	DEDA MIF		City Loan 3 - GO	
Debt		City Loan 1 - GO Bonds Issued		Bonds Issued	Loan	NCA Loan	Bonds Issued		
				Soil		Hangar 103/LSC	Total of Annual		
Purpose	Terminal & Parking Structure		Parking Structure	Remediation	FBO Buyout	Rehabilitation	Debt Service		
Payment	Operating			Operating Revenues -	Operating	Operating Revenues -	Operating Revenues -	Payments	
Source	CFC	PFC	Revenues	Total	Parking	Revenues	Fuel Flowage	LSC Rent	
2012	192,681.26	321,781.26	107,518.76	621,981.28	-	26,666.64	75,000.00		723,647.92
2013	189,981.26	322,281.26	111,018.76	623,281.28	-	26,666.64	75,000.00		724,947.92
2014	192,281.26	322,681.26	109,418.76	624,381.28	115,718.04	26,666.64	75,000.00		841,765.96
2015	194,481.26	322,981.26	107,818.76	625,281.28	338,981.26	26,666.64	75,000.00		1,065,929.18
2016	191,581.26	323,181.26	106,218.76	620,981.28	340,571.26	26,666.64	75,000.00	242,752.33	1,305,971.51
2017	193,681.26	323,281.26	109,618.76	626,581.28	336,071.26	26,666.64	75,000.00	247,137.50	1,311,456.68
2018	190,681.26	323,281.26	107,918.76	621,881.28	335,446.26	26,666.64	75,000.00	247,337.50	1,306,331.68
2019	192,681.26	323,181.26	106,218.76	622,081.28	338,776.26	26,666.64	37,500.00	247,387.50	1,272,411.68
2020	194,193.76	322,331.26	109,306.26	625,831.28	336,336.26	26,666.64	-	247,287.50	1,236,121.68
2021	195,393.76	326,037.50	107,168.76	628,600.02	338,006.26	2,222.62	-	247,037.50	1,215,866.40
2022	191,268.76	324,162.50	109,918.76	625,350.02	338,443.76	-	-	246,637.50	1,210,431.28
2023	191,937.50	321,812.50	107,425.00	621,175.00	338,108.76	-	-	246,087.50	1,205,371.26
2024	192,050.00	323,618.76	109,693.76	625,362.52	336,971.26	-	-	245,387.50	1,207,721.28
2025	191,800.00	324,768.76	111,693.76	628,262.52	340,143.76	-	-	244,537.50	1,212,943.78
2026	196,175.00	325,237.50	108,412.50	629,825.00	337,393.76	-	-	243,437.50	1,210,656.26
2027	-	-	-	-	339,218.76	-	-	246,877.50	586,096.26
2028								244,675.00	244,675.00
2029								246,975.00	246,975.00
2030								243,695.00	243,695.00
**City GO B	onds are not e	ligible for refina	ancing until 8 ye	ears after the c					
Series 2012B GO Tax Exempt - \$7,655,000. First call date February 1, 2022.									
Series 2013B GO Tax Exempt - \$3,400,000. First call date February 1, 2024									
Series 2015C GO Taxable - \$2,855,000. First call date February 1, 2026									



# Questions ...



