



20 October 2021

Kaci Nowicki
Short Elliott Hendrickson, Inc.
3535 Vadnais Center Drive
Saint Paul, MN 55110-5196

Re: Technical Memorandum
Terminal Master Plan – Gates 1 & 4 Fleet Changes
SEH, Inc./Duluth Airport Authority
Duluth, Minnesota

Project No.: DLH2101

Dear Ms. Nowicki,

This project and memorandum support the master planning phase for the passenger terminal at Duluth International Airport (DLH). The master plan addresses topics identified by the Duluth Airport Authority (DAA) directly related to terminal capacity and operations of the Gate Hold area.

A. PLANNING GOALS AND ASSESSMENTS

1. Gates 1 & 4 – reviewing Gates 1 & 4 for overall layout considering increased demand from larger aircraft fleet use. Recommendations and planning option will be developed with key focus on the following:
 - a. Gate Hold Capacity
 - i. Existing
 - ii. Future Demand
 - b. Seating configuration and podium access/relationship
 - i. Reviewing Gate Holds (1-4) for inefficiencies as a whole.
 - ii. Review how to redistribute seating more evenly between gates.
 - c. Cueing
 - i. Review cueing at Gates 2 and 3 for possible reductions.
 - ii. Review cueing criteria.
2. New Air service
 - a. Sun Country – 737-8 (180 to 190 seats) at Gates 1 and 4
 - b. 2 flights per week to Phoenix Sky Harbor (PHX) and Ft Meyers (RSW)
 - c. Flights turn late afternoon/early evening – this may change seasonally
 - d. DLH standard for gate hold seating capacity is 100%.
 - i. Provide information with reduced seating capacities for review.
 - e. Current gate hold capacity is acceptable for now but as air traffic returns to 2019 levels there may not be enough capacity.
3. Future Aircraft forecasting
 - a. Assessing impacts to the Gate holds with increased capacities with replacing the CRJ200 with an EMB-175 or CRJ900.

B. EXISTING GATE HOLD CONDITIONS

1. Overall Gate Hold (see Existing Gate Hold Exhibit below)
 - a. Gates 1-4
 - b. Current SF = 7,790
 - i. Circulation square footage is not included with the Gate Hold SF.
 - c. Current Gate Hold Seating Capacity = 391
 - d. Current Fleet Mix = CRJ200 and CRJ900
 - i. Passenger Load = 210-280 (assumed aircraft utilization = 75-100%)

Figure 1 - Existing Gate Hold Exhibit:

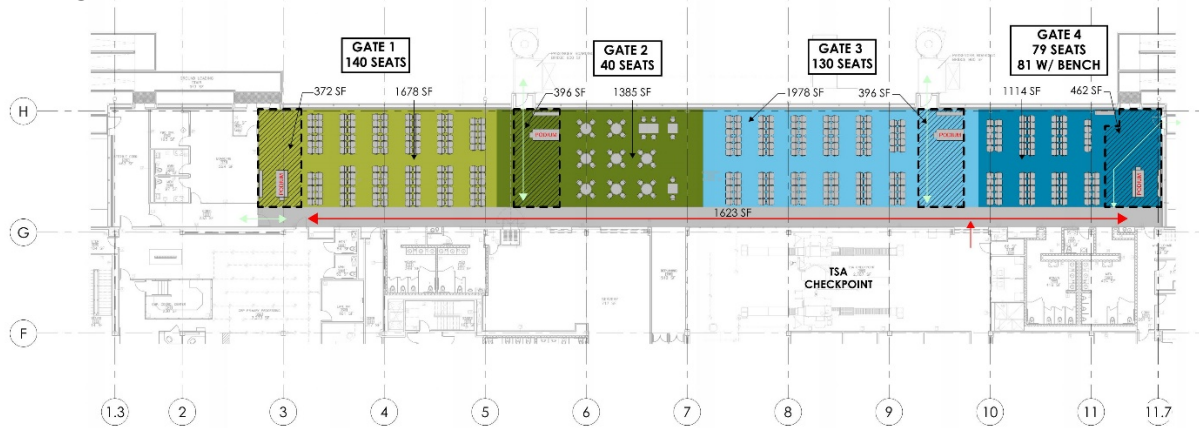
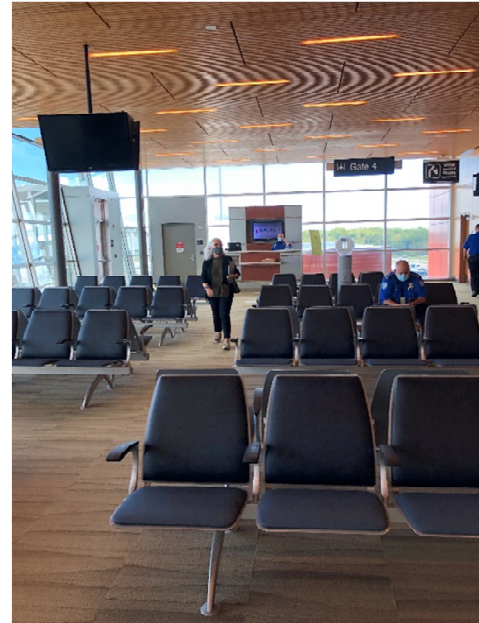
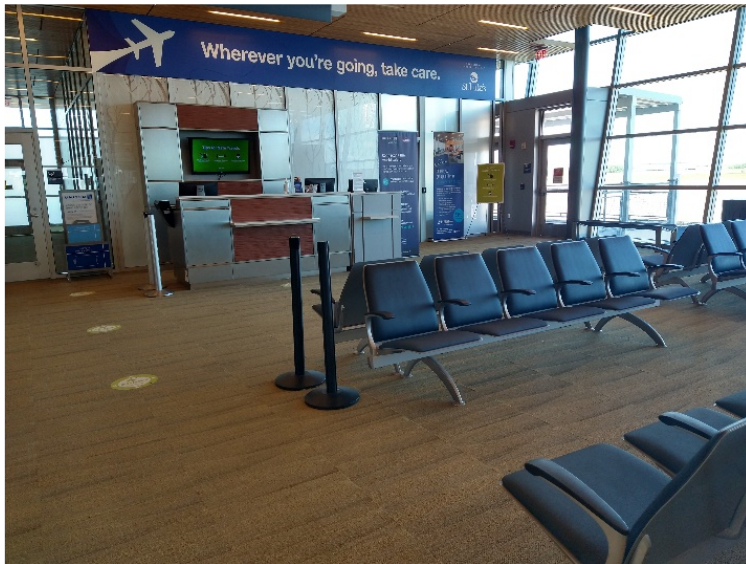


Table 1 - Current Gate Hold Data Spreadsheet Exhibit:

Existing Gate Hold Capacity				
Gate No.	Seat Count	Gatehold Area (SF)	Cueing/Egress (SF)	Total
1	140	1,687	372	2,059
2	40	1,385	396	1,781
3	130	1,978	396	2,374
4	81	1,114	462	1,576
Total Gatehold Seating				
Sub Total (SF)				
Gateholds 1-4 SF Totals		6,164	1,626	7,790

Photos - Gates 1 & 4 respectively



C. ASSESSMENT AND RECOMMENDATIONS

1. Square footage (SF) Criteria (See Table 2 - Gate Hold Reconfigured Seat Capacity and Square Footage Comparison)
 - a. 15 SF per seated passenger
 - b. 10 SF per standing passenger
 - c. 100% capacity assumes 80% of passengers are seated and 20% are standing.
 - d. The same assumption as defined with item "1.c" above is applied to the 80% and 75% capacity calculations.

2. Seating configuration and podium access/relationship
 - a. See Figure 2 - Gate Hold Redistribution Exhibit below.
 - b. Review SF criteria for podiums and egress.
 - c. Currently, Gate 3 has an overabundance of seating compared to the aircraft capacity needed.
 - 1) Relocation of the Gate 3 podium and backwall, to the left of the Boarding Bridge would allow for more capacity for Gate 4.
 - d. The redistribution of the current Gate hold seating configuration would allow for more balanced seating between the gate holds.

3. Cueing
 - a. Reductions to the cueing area at Gates 2 and 3 would aid in the increasing of required seating and maximizing efficiencies between the gate holds.
 - b. Increasing the cueing areas at Gates 1 and 4 accordingly, based on larger aircraft capacities.

Figure 2 – Option 1: Gate Hold Redistribution Exhibit:



Table 2 - Gate hold Reconfigured Seat Capacity and Square Footage Comparison:

Gate No.	Existing Gate Hold Capacity				Reconfigured Gate Hold Capacity			
	Seat Count	Gatehold Area (SF)	Cueing/ Egress (SF)	Total	Seat Count	Gatehold Area (SF)	Cueing/ Egress (SF)	Total
1	140	1,687	372	2,059	146	1,755	447	2,202
2	40	1,385	396	1,781	106	1,504	303	1,807
3	130	1,978	396	2,374	107	1,540	302	1,842
4	81	1,114	462	1,576	117	1,453	483	1,936
Total Gatehold Seating	391				476			
Sub Total (SF)		6,164	1,626	7,790		6,252	1,535	7,787
Gateholds 1-4 SF Totals				7,790				7,787

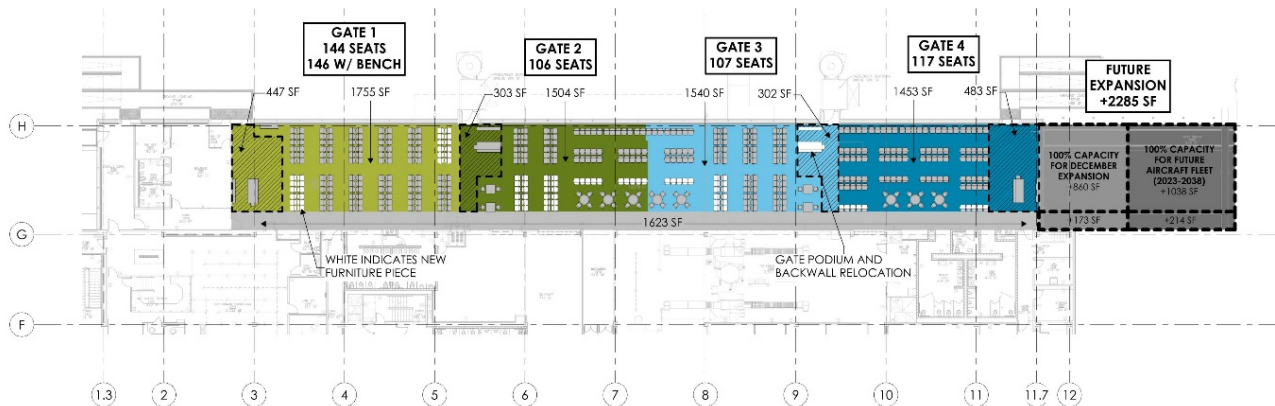
4. Redistribution Exhibit and SF Comparison
 - a. With the redistribution of seating and relocation of the Gate 3 podium, there is a potential of gaining **151 seats**.
 - b. See Aircraft Seating Capacity Study (see attachment A) compared with the Gate Hold Reconfiguration Seat Capacity and SF Comparison
 - 1) Lists the aircraft fleet (including the 737-800) with capacity information. The future aircraft fleet is also defined, as per the Master Plan.
 - 2) Per the current study, 100% capacity with the increased aircraft fleet, requires:
 - a) Seats = 508
 - b) Gate hold SF = 7,112
 - c) Podium, Cueing and Egress SF ~ 1535
 - d) Total Future SF (100%) = **8,647**
 - e) **Since the 100% capacity Total is greater than the existing Gate Hold SF (7,790), this would trigger a future expansion.**
 - 3) The Aircraft Seating Capacity Study provides passenger seating and standing values for 80% and 75% capacities.
 - 4) Gate Holds 1-4 SF totals, do not include the area required for the podiums, cueing and egress.

D. FUTURE PLANNING CRITERIA

1. Future Aircraft Seating Capacity (see attachment A)
 - a. Future Fleet Mix = 737-800 (2), EMB-175 and CRJ900
 - b. Future Seating Capacity at 100% = 582 passengers
 - 1) Gate hold SF = 8,148
 - 2) Podium, Cueing and Egress SF ~ 1535
 - 3) Total Future SF (100%) = **9,683**

- c. Future Seating Capacity (80%) = 466 passengers
 - 1) Gate hold SF = 6,518
 - 2) Podium, Cueing and Egress SF ~ 1535
 - 3) Total Future SF (80%) = **8,053**
- d. Future Seating Capacity (75%) = 437 passengers
 - 1) Gate hold SF = 6,111
 - 2) Podium, Cueing and Egress SF ~ 1535
 - 3) Total Future SF (75%) = **7,646**
- e. **Since the 100% and 80% future capacity Totals are greater than the existing gate hold SF (7,790), this would trigger a future expansion.**

Figure 3 – Option 2: Future Gate hold Exhibit



SUMMARY:

- 1. Option 1 - Gate Hold Redistribution
 - a. Upon reviewing the aircraft fleet capacity currently, with the seating and the Gate 3 podium changes highlighted with this option, the existing gate hold footprint efficiencies will help DLH for the next 2-3 years.
 - b. This is contingent on the passenger capacity being less than 100%.
- 2. Option 2 – Future Gate Hold Exhibit
 - a. If the 100% passenger capacity is preferred/required, then plans for an expansion would be necessary sooner.
 - b. Otherwise, expansion plans could be considered for future aircraft fleet mixes.

Note: this report does not address restrictions due to the pandemic with reduced aircraft capacities, social distancing/additional space, contactless process, and/or barrier protocols.

Sincerely,

Miller Dunwiddie

Gregory S. Hulne | AIA, NCARB, LEED® AP
Principal | Architect

C: Alicia Skow, Miller Dunwiddie

Enclosed: Attachment A - Aircraft Seating Capacity Study, Current and Future.

